



Republic of Yemen
Taiz Governorate
MOPIC Office

Evaluation Report on the Economic and Social Development Plan Interventions (2024-2025)



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Executive Summary

This report provides an assessment of the level of implementation of the interventions outlined in the Socio-Economic Development Plan for Taiz Governorate for the period 2024–2025. It has been prepared in partnership with relevant local authority offices¹, civil society organizations, and international partners, within the broader framework of promoting transparency, evaluation, and monitoring. The assessment covers interventions at both the program level and the level of completed projects across the plan’s key pillars:

1. Governance and Public Administration
2. Peace and Security
3. Integrated Basic and Social Services
4. Realizing Taiz’s Economic Potential

The total number of projects included in the 2024–2025 plan reached 912 projects. Of these, 240 projects have been completed, while 76 projects remain under implementation, bringing the total number of completed and ongoing projects to 316—representing 34.6%. In contrast, 596 projects (65.4%) have not been implemented, reflecting a significant gap between planned targets and actual achievements.

At the pillar level, the “Realizing Economic Potential” pillar recorded the highest relative performance at 46%, followed by “Peace and Security” at 42.4%, and “Basic and Social Services” at 32.5%. The “Governance and Public Administration” pillar recorded the lowest level of implementation at 25%.

The plan has achieved several positive outcomes, most notably a relative improvement in the delivery of basic services, particularly in the water, health, and education sectors. However, needs in these sectors remain substantial—especially in the water sector—due to the limited scope of sustainable interventions.

Among the most significant achievements are the establishment of the Local Economic Development Council, the creation of an electronic platform for development and humanitarian interventions, the implementation of livelihood support programs, the

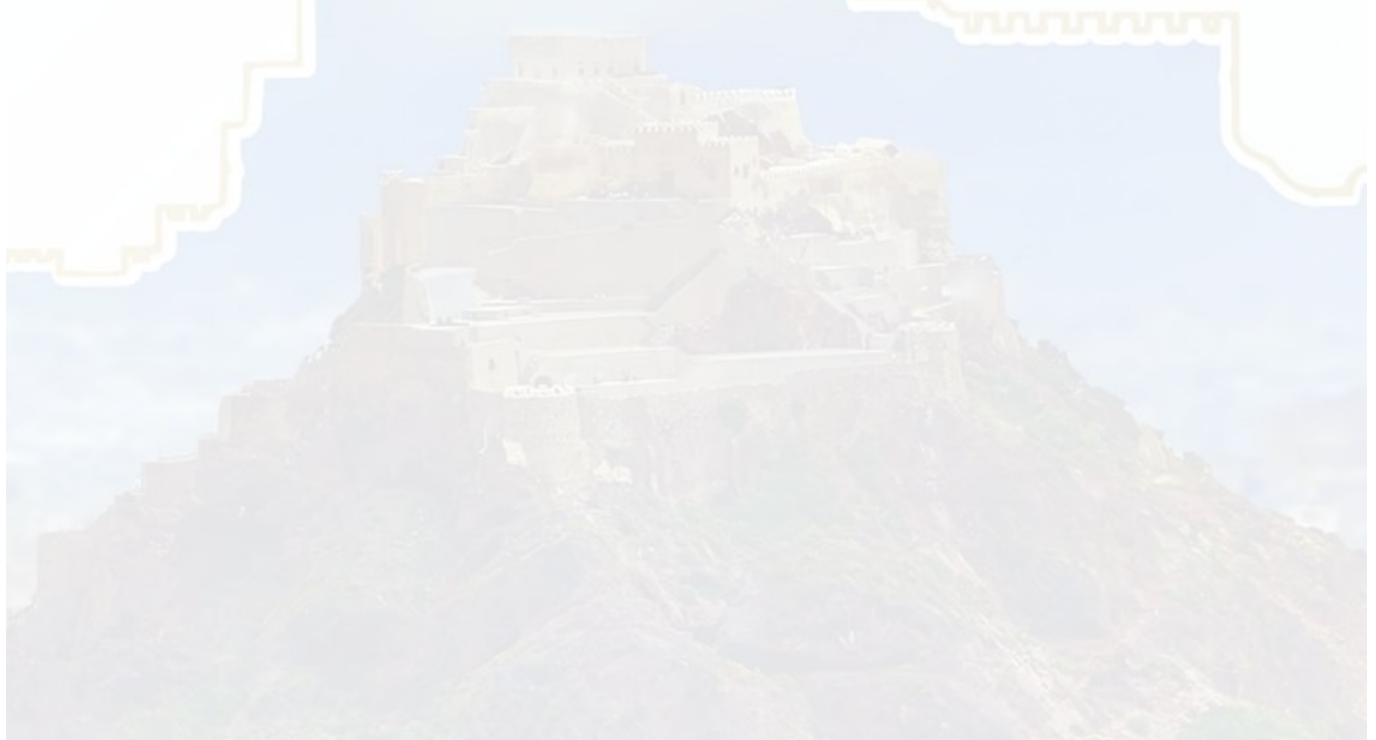
¹ Office of Finance - Financial Resources Department - Training and Research Department - Executive Mine Action Center - Water and Sanitation Corporation - Rural Water Supply - Office of Health - Al-Thawra Hospital Authority - Office of Education - Taiz University - Office of Agriculture and Irrigation - Fisheries Authority.

expansion of solar energy solutions, and contributions toward strengthening aspects of social stability and local peacebuilding.

On the other hand, the implementation of the plan has faced several key challenges, including limited funding, weak institutional coordination among stakeholders, the absence of an effective monitoring and evaluation system based on clear performance indicators, a lack of reliable data, and the continued implementation of some interventions outside the plan's framework. Additionally, there remains a persistent focus on emergency responses at the expense of long-term development interventions.

Based on the above, the report recommends strengthening governance and institutional coordination, developing an integrated monitoring and evaluation system, improving data quality, and directing resources toward priority projects with sustainable impact. It also emphasizes empowering local authorities and enhancing partnerships with the private sector to support more efficient and sustainable development outcomes.

In conclusion, the report reflects partial progress in the implementation of the plan. However, achieving the desired development goals requires systematic corrective interventions that focus on improving implementation efficiency and ensuring that efforts are directed toward clear development priorities capable of delivering tangible impacts on citizens' lives.



Methodology for Evaluating and Reviewing Development Plan Interventions of 2024-2025

The review and evaluation of the Development Plan of 2024–2025 were conducted through a participatory approach based on the following aspects:

1. Legal and Technical Framework:

- **Governor’s Decree No. (97) of 2025: Establishing a working group to review and evaluate the Economic and Social Development Plan of 2024–2025. The decree mandated the inclusion of the following stakeholders:**
 - A. Local Authority Representatives (Directors General and Experts).
 - B. Civil Society Organization Representatives.
 - C. Private Sector Representatives.
 - D. International Organization Representatives.
 - E. Youth Representatives within "Masar Project" implemented by WASL for Peace Organization
- **Governor’s Decree No. (118) of 2025: Establishing a specialized Technical Team to review and evaluate the Development Plan of 2024–2025**

2. Procedures and Mechanisms:

- Development of dedicated evaluation templates for the plan.
- Convening an expanded meeting for all Review and Evaluation Committee members (relevant sectors) to clarify templates and working phases, with the participation of international organizations, CSOs, the private sector, and youth representatives.
- Dissemination of templates to the respective government sectors.
- Conducting field visits by the Plan Evaluation Team and youth representatives within "Masar Project" to provide technical support to various sectors and ensure proper completion of the templates.
- Receiving completed templates from all involved sectors.
- Holding 4 technical workshops with the sectors to review the submitted reports and templates.
- Finalizing the Evaluation Report and sharing it with the sectors for final approval.
- Preparing final presentations in collaboration with the participating sectors.

Note:

Despite the extensive efforts made in preparing this report through coordination with executive offices, some interventions have not been captured in this report. This is primarily due to the fragmentation of coordination channels at both local and central levels, coupled with a lack of adherence to a unified coordination mechanism—namely, The Ministry of Planning and International Cooperation Office in the governorate.



Governor's Decrees for Reviewing and Evaluating the Development Plan 2024-2025


وزارة الإدارة المحلية
محافظة تعز
 مكتب وزارة الشؤون القانونية

أمر إداري رقم (١٩) لسنة 2025م
بشأن تشكيل فريق عمل لمراجعة وتقييم وتطوير خطة التنمية الاقتصادية والاجتماعية للمحافظة (2024م - 2026م)

محافظة المحافضة
 بعد الاطلاع على:-
 - القانون رقم(4) لسنة 2000م بشأن السلطة المحلية ولائحته التنفيذية وتعديلاته.
 - القرار الجمهوري رقم(79) لسنة 2018م بشأن تعيين محافظ محافظة تعز.
 - وبناءً على عرض مدير عام مكتب التخطيط والتعاون الدولي رقم(763) وتاريخ 2025/8/21م.

مادة(1): تشكل اللجنة من الإخوة التالية أسمائهم:-

رئيساً	1- محافظ المحافضة - رئيس المجلس المحلي
عضواً	2- وكيل المحافضة لشؤون التنمية
عضواً	3- رئيس جامعة تعز
عضواً	4- مدير عام مكتب التخطيط والتعاون الدولي
عضواً	5- مدير عام شرطة المحافضة
عضواً	6- مدير عام مكتب المحافضة
عضواً	7- مدير عام القارة النائية
عضواً	8- مدير عام مكتب النائية
عضواً	9- مدير عام مركز المعلومات بديوان عام المحافضة
عضواً	10- مدير عام فرع الجهاز المركزي للإحصاء
عضواً	11- مدير عام الإدارة العامة لبحوث التنمية الإدارية والتدريب
عضواً	12- مدير عام مكتب الخدمة الفنية والتأمينات
عضواً	13- مدير عام مكتب الصحة العامة والسكان
عضواً	14- قائدها بمجال رئيس هيئة مستشفى الثورة العام
عضواً	15- مدير عام فرع المؤسسة المحلية لتعمير وتطوير خلية التنمية الاقتصادية والاجتماعية
عضواً	16- مدير عام فرع الهيئة العامة لشؤون مياه الريف
عضواً	17- مدير عام فرع الهيئة العامة للموارد المائية
عضواً	18- مدير عام مكتب التربية والتعليم

الصفحة 2 من 3


وزارة الإدارة المحلية
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عضواً	18- مدير عام مكتب التربية والتعليم

الصفحة 1 من 3


وزارة الإدارة المحلية
محافظة تعز
 مكتب وزارة الشؤون القانونية

أمر إداري رقم (١٨) لسنة 2025م
بشأن تشكيل فريق فني للإشراف ومتابعة الجهات المعنية برقع لتقاريرها حول مراجعة وتقييم خطة التنمية الاقتصادية والاجتماعية لمحافظة تعز للعام (2024م - 2026م)

محافظة المحافضة
 بعد الاطلاع على:-
 - القانون رقم(4) لسنة 2000م بشأن السلطة المحلية ولائحته التنفيذية وتعديلاته.
 - القرار الجمهوري رقم(79) لسنة 2018م بشأن تعيين محافظ محافظة تعز.
 - وبناءً على قرار محافظ المحافضة رقم(497) لسنة 2025م بشأن تشكيل فريق عمل لمراجعة وتقييم وتطوير خطة التنمية الاقتصادية والاجتماعية للمحافظة(2024م - 2026م).
 - وبناءً على محضر الاجتماع التحضيري والتوجيهي المنعقد يوم الثلاثاء الموافق 2025/10/7م للإعداد لورشة خطة التنمية الاقتصادية والاجتماعية(2024م - 2026م).

مادة(1): تشكل لجنة من الإخوة التالية أسمائهم:-

رئيساً	1- مدير عام الإدارة العامة لبحوث التنمية الإدارية والتدريب
عضواً	2- مدير عام الشؤون الفنية
عضواً	3- خالد علوان الاسحي
عضواً	4- جميل قائد احمد
عضواً	5- عبدالحق علي محمد
عضواً	6- اكرم سليمان محمد بدير
عضواً	7- حكيمه عبدالرحيم محمد
عضواً	8- راشد محمد قاسم ابراهيم
عضواً	9- هيار عبده محمد
عضواً	10- أسماء عبده محمد النعلاي
عضواً	11- هدير إدارة المراقبة والتقييم

مادة(2): يتولى اللجنة القيام بالمتابعة والإشراف ذات العلاقة ومراجعة التقارير المرفوعة وفقاً لمحضر الاجتماع التحضيري والتوجيهي المنعقد يوم الثلاثاء الموافق 2025/10/7م للإعداد لورشة خطة التنمية الاقتصادية والاجتماعية(2024م - 2026م).

مادة(3): تقوم اللجنة بالإعداد والترتيب لإقامة ورشة مراجعة وتقييم الخطة ورفع تقرير نهائي لمدير عام مكتب التخطيط والتعاون الدولي خلال مدة أقصاها عشرة أيام من تاريخه.

مادة(4): يحق للجنة الاستعانة بمن تراه من المختصين لاجاز المهام.

مادة(5): يعمل بهذا الأمر من تاريخ صدوره وعلى الجهات المعنية تنفيذه.

صدر بديوان عام المحافضة بتاريخ: 2025/10/17 الموافق: 2025/10/17

نيل عبده شحسان
 محافظ المحافضة
 رئيس المجلس المحلي


وزارة الإدارة المحلية
محافظة تعز
 مكتب وزارة الشؤون القانونية

أمر إداري رقم (١٨) لسنة 2025م
بشأن تشكيل فريق فني للإشراف ومتابعة الجهات المعنية برقع لتقاريرها حول مراجعة وتقييم خطة التنمية الاقتصادية والاجتماعية لمحافظة تعز للعام (2024م - 2026م)

محافظة المحافضة
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مادة(1): تشكل لجنة من الإخوة التالية أسمائهم:-

رئيساً	47- ممثل عن جمعية شباب سبأ
عضواً	48- ممثل عن جمعية بناء الخيرية
عضواً	49- ممثل عن مؤسسة كفاية
عضواً	50- ممثلين عن فريق الشباب في مشروع مسار منظمة وصل للملازم
أعضاء	51- ممثلين عن الأحزاب السياسية في اللجنة الاستشارية للحكم المحلي

مادة(2): يتولى الفريق القيام بمراجعة وتقييم وتطوير خطة التنمية الاقتصادية والاجتماعية للمحافظة والمعرض بالتحديات التي تواجهها والمقترحات والطلبات لمعالجتها وخلال شهر من تاريخه.

مادة(3): يعمل بهذا الأمر من تاريخ صدوره وعلى الجهات المعنية تنفيذه.

صدر بديوان عام المحافضة بتاريخ: 2025/10/17 الموافق: 2025/10/17

نيل عبده شحسان
 محافظ المحافضة
 رئيس المجلس المحلي

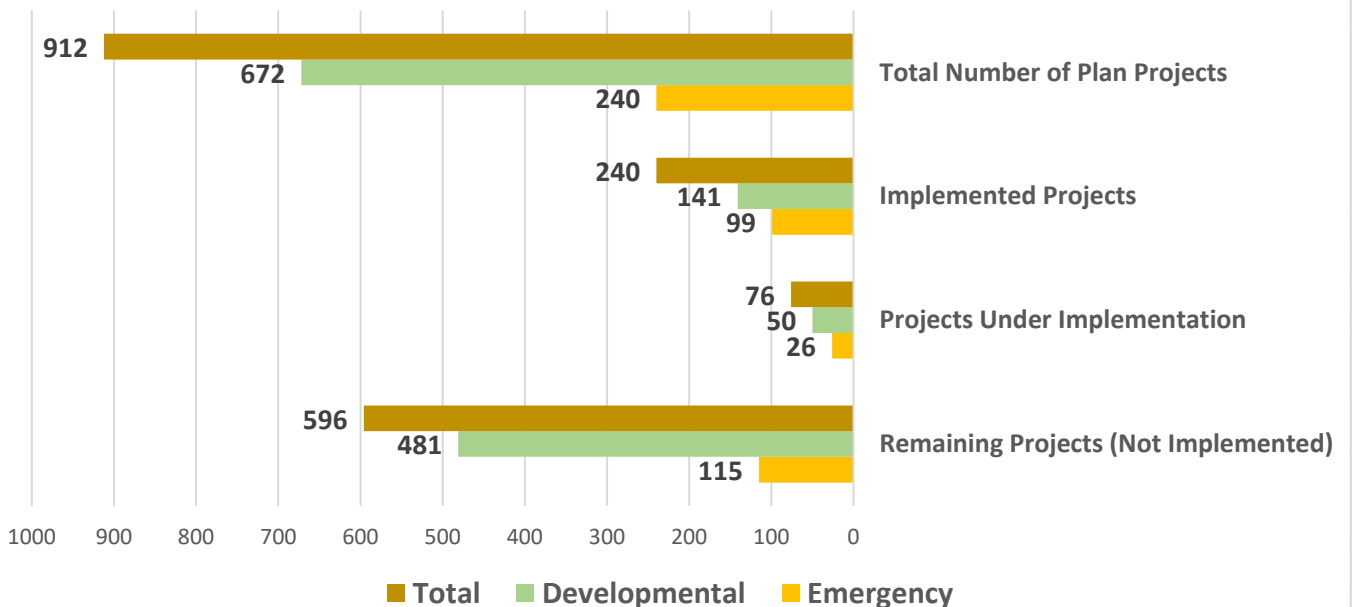
Examples of meetings with relevant Sectors



General Summary of Implemented and Under-Implementation Projects 2024-2025

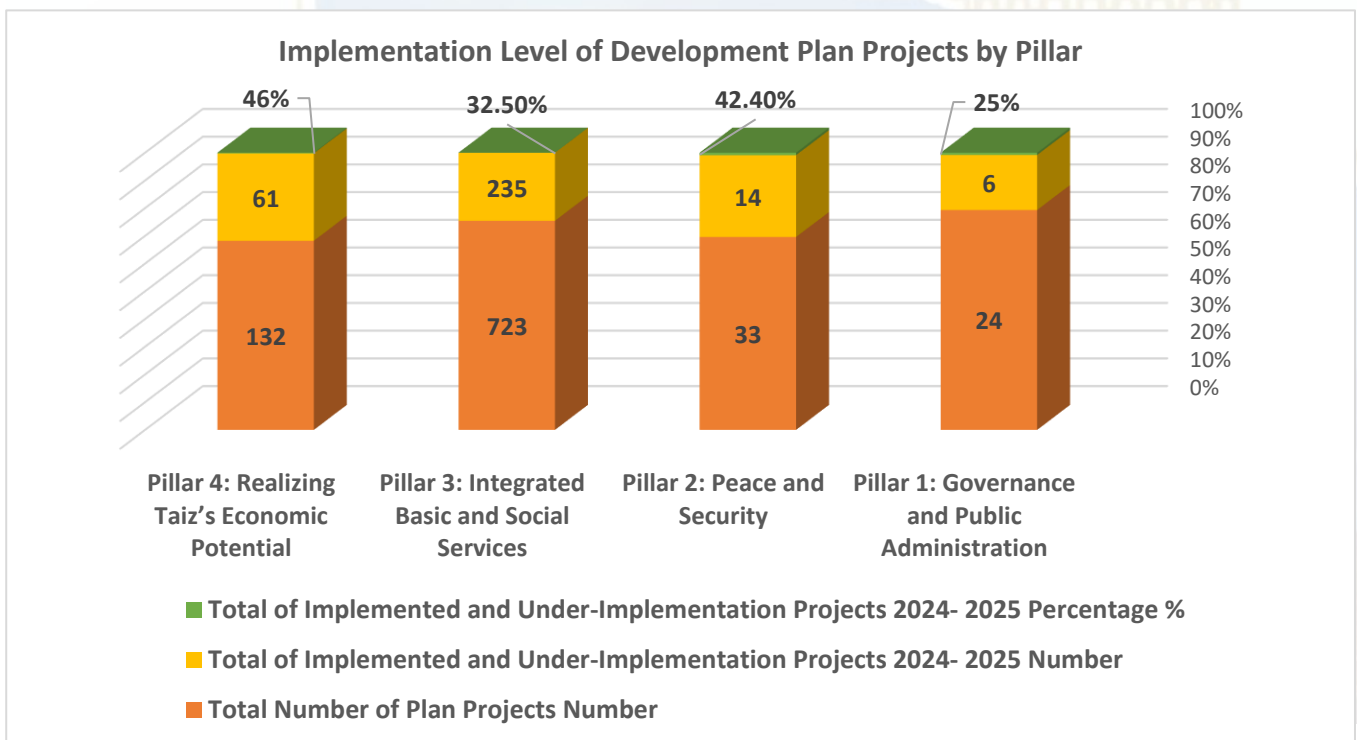
Projects	Emergency		Developmental		Total	
	Number	Cost \$	Number	Cost \$	Number	Cost \$
Total Number of Plan Projects	240	129,599,615	672	494,785,852	912	624,385,467
Implemented Projects	99	24,278,278	141	34,401,750	240	58,680,028
Under-Implementation Projects	26	8,066,937	50	55,924,662	76	63,991,599
Remaining Projects (Non-implemented)	115	97,254,400	481	404,459,440	596	501,713,840

General Summary of the Development Plan Projects of 2024–2025

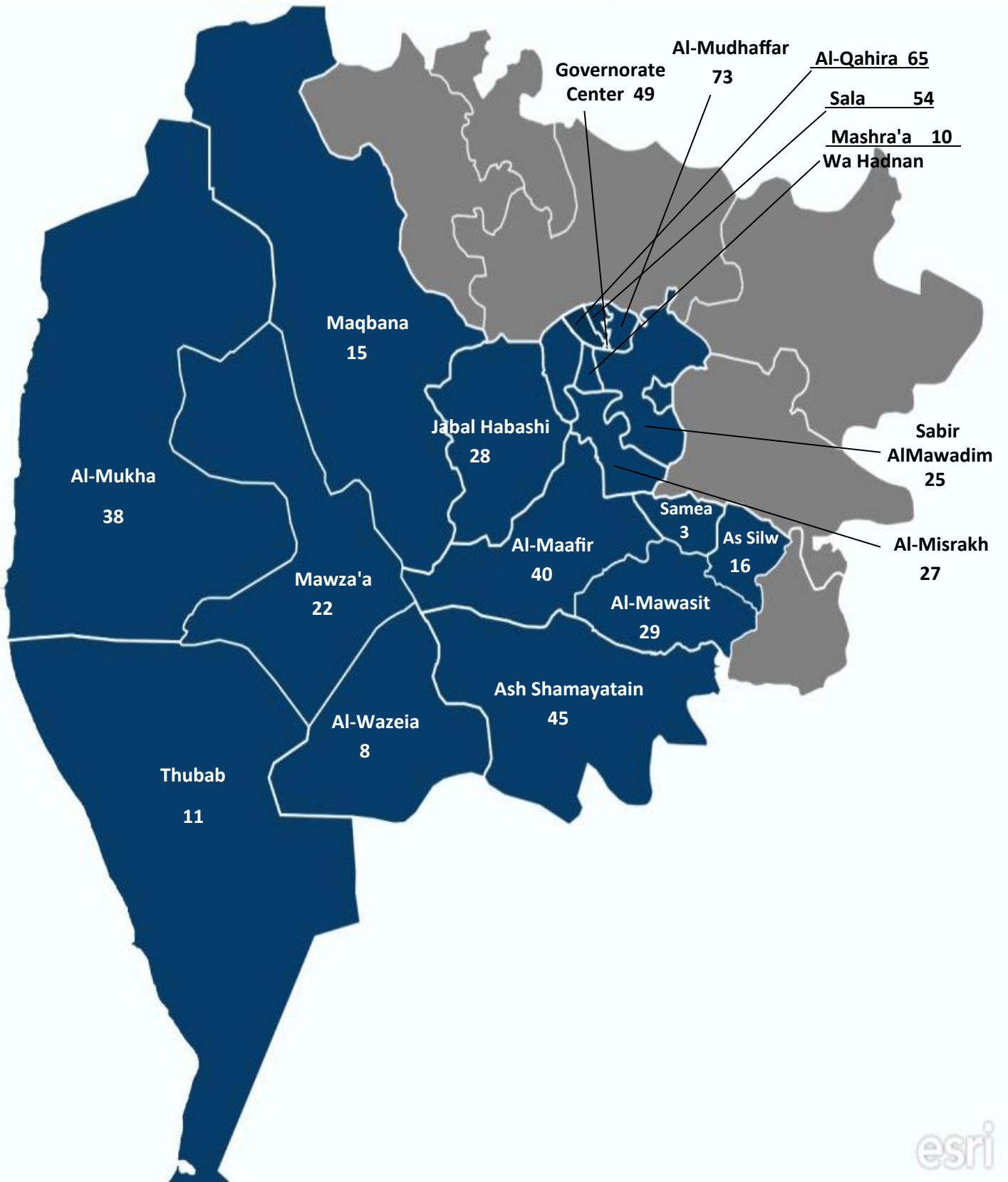


Implementation Level of Development Plan Projects by Pillar

Pillar	Total Number of Plan Projects		Total of Implemented and Under-Implementation Projects 2024- 2025		
	Number	Cost \$	Number	Cost \$	Percentage %
Pillar 1: Governance and Public Administration	24	1,976,130	6	80,461	25%
Pillar 2: Peace and Security	33	36,158,431	14	1,213,390	42.4%
Pillar 3: Integrated Basic and Social Services	723	394,466,750	235	90,153,770	32.5%
Pillar 4: Realizing Taiz's Economic Potential	132	191,784,156	61	31,224,006	46%
Total	912	624,385,467	316	122,671,627	34.6%



Intervention Map for 2024-2025



Evaluation Models for Key Plan Sectors at the Program Level 2024-2025

✓ Pillar 1: Governance and Public Administration

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Strengthening Local Authority mandates to lead local development in Taiz.	Number of targeted government offices.	5 Government offices targeted for institutional diagnostics to identify and define mandate requirements.	5 Government offices successfully targeted	100%	2,405,895 Inhabitants	Expected improvement in institutional performance upon the adoption of the decentralization and mandate matrices	-
	Number of Mandate Matrices developed.	Development and finalization of 5 Mandate Matrices.	5 Mandate Matrices for government offices (Planning, Finance, Industry & Trade, Social Affairs, and Investment) have been developed and formally submitted to the Local Authority leadership	100%			

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Improving financial resource collection mechanisms.	financial resources collection rate.	Achieving a 20% incremental growth in overall financial resources collection	Revenue collection achieved at 33.4% of the total budgetary target	167 %	2,405,895 Inhabitants	- - Relative improvement in provincial service delivery. - Enhanced operational efficiency of revenue-generating entities.	-
	Number of financial reports.	Production of 4 comprehensive fiscal diagnostic and resource assessment reports.	Finalized 4 comprehensive fiscal diagnostic and resource assessment reports.	100%			-
	Comprehensive Survey of Revenue Sources	Comprehensive inventory and mapping of all revenue resources (5 Phases).	Conducting of Stages I, II, and III of the revenue source inventory.	60%			-
	Number of electronic revenue collection systems implemented.	One Integrated electronic revenue collection system	Procurement and deployment of one specialized electronic revenue collection system	100%			-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Improving financial resource collection mechanisms	Number of computer units deployed	32 Computer units deployed across the Finance Office and its branches, fully integrated into the financial collection network	Deployment of 16 computer units to the Resource Monitoring Department across key districts (Al-Mudhaffar, Al-Qahirah, Salah, Ash-Shamayatayn, Al-Mukha, Al-Mawasit, Sabir Al-Mawadim, and Al-Ma'afir) to strengthen fiscal oversight	50%	2,405,895 Inhabitants	<ul style="list-style-type: none"> - Relative improvement in provincial service delivery. - Enhanced operational efficiency of revenue-generating entities. 	-
	Number of electronic systems related to the network	2 Dedicated electronic systems related to the network	-	0%			-
	Number of finance offices targeted for network connectivity	18 Finance offices and administrative units integrated into the network	8 Finance offices and administrative units integrated into the network	44%			-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Improving institutional and administrative performance and creating an information-rich environment.	Number of activated Information Units.	Activation and support of 9 integrated Information Units	Provision of technical and operational support to 3 Information Units in Al-Qahirah, Salah, and Al-Mudhaffar districts.	33%	54,644 Local Authority Staff	<ul style="list-style-type: none"> - Improved institutional performance across targeted offices and administrative units. - Enhanced transparency, accountability, and seamless information exchange. 	-
	Number of electronic systems	Deployment and operationalization of 1 electronic management system.	Successful implementation and integration of 1 digital system within the Cleaning & Improvement Fund.	100%			-
	Number of Digital Platforms.	Operationalization and activation of 1 integrated digital platform.	Development and design of (1) Integrated Digital Portal for Humanitarian and Development Interventions in the Planning Office.	80%			-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Improving institutional and administrative performance and creating an information-rich environment.	Hardware Procurement and Capacity Building.	<ul style="list-style-type: none"> - Provision of specialized IT and technical equipment (2 Computer, 2 Networking Devices, 1 Map Printer, and 1 GIS Device) to the Urban Planning and Public Works Offices. - Two specialized training workshops on Urban Planning Strategies. 	<ul style="list-style-type: none"> - Provision of specialized IT and technical equipment (2 Computer, 2 Networking Devices, 1 Map Printer, and 1 GIS Device) to the Urban Planning and Public Works Offices. - Two specialized training workshops 	100%	54,644 Local Authority Staff	<ul style="list-style-type: none"> - Improved institutional performance across targeted offices and administrative units. - Enhanced transparency, accountability, and seamless information exchange 	-
Capacity Building for Local Authority Staff	Number of specialized training Courses in various fields.	160 training Courses	Completion of 30 specialized training Courses	19%	900	Enhancing professional competency for Local Authority Staff and optimizing the quality of job performance	-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Monitoring, Accountability, Anti-Corruption, and Civic Engagement	Number of Tendering Committees established	One Tendering Committees	One Tendering Committees established	100%	54,644 Local Authority Staff	Relative improvement in monitoring, accountability, and transparency practices, including anti-corruption measures within government offices	-
	Number of Executive Offices targeted for institutional governance strengthening	Governance frameworks established and operationalized across 7 government offices	One Government office with fully institutionalized governance frameworks	14%			
	Number of civic engagement and citizen participation programs	Implementation of 1 comprehensive Civic Engagement program	-	0%			



✓ **Pillar 2: Peace and Security**

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Reopening of Main Roads and Primary Access Points to Taiz Governorate.	Targeted number of roads to be reopened	Opening of 5 primary roads.	One Eastern Road successfully reopened	20%	2,405,895	<ul style="list-style-type: none"> - Improved connectivity and movement across the city - Mitigation of socio-economic burdens on the civilian population. - Promoting Confidence between conflict parties. 	-
Supporting local peace and mediation efforts, focusing on basic service delivery and expanding its operation scope across districts	Number of Mediation Committees to be established	<ul style="list-style-type: none"> - A Governorate-level Local Mediation Committee - Two districts-level mediation committees 	<ul style="list-style-type: none"> - Establishment of One Governorate-level Local Mediation Committee specializing in Water Resource Conflicts - Establishment of Two Districts-level Mediation Committees (Al-Selw & Al-Mawasit) 	100%	2,405,895	<ul style="list-style-type: none"> - Increasing water coverage by restoring water pumping from Al-Hawban to the city - Raising community awareness and promoting active participation in peacebuilding - Mitigating local and community-based conflicts. - Operationalizing community-led projects within the targeted districts 	Establishment of One Governorate-level Community Reconciliation Committee

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Strengthening Police and Security Capacities to serve the Community	Number of personnel to be trained	Training (350) Police & Security personnel.	<ul style="list-style-type: none"> - Building the capacity of 180 Police personnel. About 115 individuals trained in Civilian Protection during military operations	84%	295	Improved awareness levels in the field of Civilian Protection.	-
	Number of initiatives to be implemented	10 Initiatives	8 Initiatives and dialogue sessions successfully conducted to strengthen police-community partnerships across 8 districts	80%	1,004,033	Strengthening police capacity to address community security needs and enhancing public trust in the security establishment	-
Security Infrastructure	Number of buildings to be constructed	construction of 19 security facilities and administrative departments.	-	0%	2,405,895	<ul style="list-style-type: none"> -Improving the security professional work environment - Stabilizing and improving the overall security situation in the governorate - Reducing crime rates 	-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Security Infrastructure	Number of buildings to be rehabilitated	Rehabilitation and renovation of 10 security buildings, departments, and police stations	<ul style="list-style-type: none"> -Rehabilitation of Forensic Evidence Department -Rehabilitation of the Criminal Investigation Department (CID), including related buildings (two rooms, a hall, and dedicated restrooms for female police officers) - Rehabilitation and equipping of two juvenile rooms within the Family Protection Department 	30% of the needs for the targeted departments and entities have been met	2,405,895	<ul style="list-style-type: none"> - Improving the security professional work environment - Enhancing accessibility to security services - Stabilizing and improving the overall security situation in the governorate 	-
	Number of buildings and departments to be equipped	Equipping and furnishing of 8 security buildings and administrative departments	<ul style="list-style-type: none"> - Equipping the Security Operations room - Equipping two female police offices in Al-Mudhaffar and Salah districts. - Furnishing and equipping the City Police Station - Provision of essential equipment and supplies for Civil Defense forces 	20% of the needs for the targeted departments and entities have been met		<ul style="list-style-type: none"> - Reducing crime rates - Empowering women’s roles in promoting community awareness of peace principles and a culture of coexistence 	-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
			<ul style="list-style-type: none"> - Provision of specialized hardware and tools for the Cybercrime Unit - Providing equipment to operationalize the violation monitoring system for the National Women's Committee (NWC) - Provision of Bombs Identification device <p>Furnishing and equipping the Training Unit</p>				

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Protection and assistance for victims of war and conflict	Number of Mine Clearance Teams (MCTs)	10 Teams of Mine Clearance	Formation of 9 mobile arts troupe in (Salah, Mawza, Jabal Habashi, Al-Mokha, and Sabir Al-Mawadim) districts	90%	673,892	- Strengthening Social Cohesion - Social reintegration of prisoners and detainees into society	-
	Number of Mine Risk Education (MRE) programs	Implementation of 10 Mine Risk Education campaigns	Implementation of 5 awareness-raising activities/campaigns	50%			-
	Number of psychosocial rehabilitation training courses	Conducting 5 specialized psychosocial rehabilitation training courses	Implementation of 5 multi-disciplinary rehabilitation training courses	100%	250		-
	Provision of rehabilitation services for prisoners, detainees, and returnees	Rehabilitation and social reintegration of 100 prisoners and detainees into their communities	Social and economic reintegration of 100 individuals through capacity building and empowerment programs	100%	100		-
	Number of rehabilitated prosthetic centers	Rehabilitation of One Prosthetic Center	Localization of one Prosthetic Center through local capacity leadership	100%	2,405,895		-

✓ Pillar 3: Integrated Basic and Social Services

✓ Local Corporation for Water & Sanitation

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Enhancing water sources	Number of new wells	20 wells	11 wells	55%	160,000	-Increased water coverage for the population from 14% to 30%. -Increased water production capacity from 16% to 32%.	-
	Number of wells put into operation	20	5 new wells put into operation	25%	50,000		-
	Number of rehabilitated wells	13	7 wells were rehabilitated	54%	70,000		1 well
	Number of collection tanks with a total capacity of 22,500 m ³	7	0	0	200,000 if tanks are implemented		3 tanks with a capacity of 4,500 m ³ have been rehabilitated
Rehabilitation of main and internal water networks	Increase the length of main networks (Distribution Lines)	25,782 m	Expansion and rehabilitation of 9,950	39%	97,500	-Reducing water loss -Provision of clean water to host communities and IDPs -Ensuring equitable water distribution.	Rehabilitation of networks with a length of (2,150 meters)

Programs	Indicators	Baseline Target	Outputs/Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
	Increase the length of inside networks (Distribution Lines)	42,139 m	Expansion and rehabilitation of 19,070	45 %	123,450	<ul style="list-style-type: none"> -Upgrading and rehabilitating water infrastructure - Mitigating water-borne diseases, including Cholera and acute fevers 	Rehabilitation of networks with a length of (2,755 meters)
Rehabilitation and expansion of main and internal sewage networks	Increase the length of main networks	Rehabilitation of networks with a length of (35,979 meters)	Expansion and rehabilitation of 14,751m	41%	78,950	<ul style="list-style-type: none"> - Eliminating chronic sewage overflows in streets and residential areas - Reducing operational expenditures by minimizing emergency and temporary repairs 	Expansion and rehabilitation of 2,848 m
	Increase the length of internal networks	Rehabilitation of networks with a length of (45,707 meters)	Expansion and rehabilitation of 19,512m	43%	146,850	<ul style="list-style-type: none"> - Expanding sanitation coverage to underserved and unserved areas 	Expansion and rehabilitation of 4,123 m
	Number of anaerobic septic tanks	3	0	0%	25,000 beneficiaries if tanks are provided	<ul style="list-style-type: none"> - Eliminating cesspits, swamps, and stagnant water to mitigate environmental hazards - Mitigating community conflicts and enhancing institutional revenue 	-

Programs	Indicators	Baseline Target	Outputs/Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Energy Source Enhancement	Number of solar energy systems installed for wells and water pumping stations	26 solar energy systems	16 solar energy systems	62%	210,000	<ul style="list-style-type: none"> - Reducing the use of diesel - Wells continue to operate 	6 solar energy systems
	Number of solar energy systems for sewage pumping stations	1 solar energy systems	0	0 %	65,450 if the solar energy systems are provided		-
	Electrical Generators	22	3	14 %	110,000	Wells continue to operate	-
Supply	Quantity of Diesel Fuel (Liters)	900,000 liters	750,000 liters	83 %	250,000	<ul style="list-style-type: none"> - Ensuring the continuity of well operations and water production - Maintenance and expansion of sewage networks 	-
	Increase the length of plastic pipes for sewage networks	32,130 m	32,130 m	100%	350,000		-
	Number of valves, bulk meters, and household water meters	12,000	1,200	10%	84,000		-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Supply	Increase the length of plastic pipes, Ductile Iron, and Galvanized Steel for water networks	80,000 m	0	0%	550,000 if pipes are supplied	Ensuring the continuity of well operations and water production - Maintenance and expansion of sewage networks	-
	Number of pumps, motors, and solar inverters for wells	98	30	31%	250,000		-

✓ Rural Water

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Enhancing water sources	Number of new wells	28 wells	2 wells	7%	70,400	-The water coverage rate for the population increased by 30% - Water productivity increased by 15%	8 wells
	Number of collection tanks	70 tanks	16	23%	681,185		4 tanks
Rehabilitation of internal and external water networks	Number of internal and external water networks	111 of internal and external water networks	Partial and full rehabilitation of 46 internal and external networks	41 %	681,185	-Reducing water loss -Improving water quality Increasing in water availability per person	6 water projects

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Energy Source Enhancement	Number of solar energy systems	128 solar energy systems	54 solar energy systems	42 %	681,185	<ul style="list-style-type: none"> - Reduction of Operational Expenditures - Reducing water tariffs for consumers - Increasing in water availability per person Ensuring uninterrupted water supply and service reliability	6 solar energy systems

✓ Health Sector

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Construction and Rehabilitation of Health Facilities	Construction, expansion, and rehabilitation of hospitals.	6 hospitals	3 hospitals	50%	201,846 individuals	Expanding the scope of health services and enhancing accessibility in the targeted districts	Rehabilitation of 1 hospital, including construction of additional facilities and full restoration for also 4 hospitals
	Construction, expansion, and rehabilitation of Primary Healthcare Centers (PHCs)	108 primary Healthcare Centers	42 primary Healthcare Centers	39%	180,000 individuals		6 primary Healthcare Centers

Programs	Indicators	Baseline Target	Outputs/Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Construction and Rehabilitation of Health Facilities	Minor repairs and structural improvements for hospitals	2 hospitals	2 hospitals	100%	500,000 individuals	Expanding the scope of health services and enhancing accessibility in the targeted districts	-
	Restoration and improvements of primary Healthcare Centers (PHCs)	122 primary Healthcare Centers	2 primary Healthcare Centers	2%	45,000 individuals		-
Provision of Medical Equipment & Devices	hospitals	17	4	24%	600,000	Improving access to healthcare services, enhancing diagnostic and therapeutic quality, and ensuring patient satisfaction	-
	Primary Healthcare Centers (PHCs)	119	85	71%	135,000		-
	Cardiovascular & Kidney Transplant Center	1	1	100%	2,405,895		-
	Al-Amal Oncology Center	1	0	0%	-		-
Providing solar energy systems or electric generators	solar energy systems	3	3	100%	10,000 individuals	Providing sufficient electrical energy to cover the health facility's electricity needs and achieve direct financial savings	-
	electric generators	2	0	0%	6,525 beneficiaries if generators are provided		1

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Health Staff Capacity Building	Technical and administrative staff training	2302	760	33%	760 employees	Enhancing medical skills and knowledge to improve care quality and minimize medical errors	274
	Post-Service Professional Development for Health Staff	160	9	6%	9 employees		-
	Vocational training in community midwifery for high school female graduates	65	25	38%	25 Midwives		-

✓ General Education Sector

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Construction and Rehabilitation of Schools & Education Complexes	Number of new schools to be constructed	9 schools	Reconstruction and rehabilitation of 4 schools in (22 May, Al-Shaheed Al-Olfi, Arwa Girls School, and Al-Hikma Girls School)	44%	56,956	<ul style="list-style-type: none"> - Improving the quality of education - Reducing classroom overcrowding and student density - Increasing student enrollment rates 	-
	Number of schools to be rehabilitated	176 schools	Rehabilitation of 130 schools across the districts of Ash Shamayatayn, Al Mawasit, Al Missrakh, Al Mudhaffar, and Sabir Al Mawadim	74%	70,639		-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Construction of Additional Classrooms	Number of newly added classrooms	72	35	49%	1,750	<ul style="list-style-type: none"> - Improving the quality of education - Reducing classroom overcrowding and student density 	-
Provision of Solar Power Systems	Number of solar power systems supplied	173	13	7.5%	11,100	Providing alternative energy for schools	-
Double school seats	Number of seats to be supplied	19,360	2000	10%	6,000	Improving the quality of education	-
Administrative & Community Development Program	Capacity building for school administrations and Parent-Councils	120	Capacity building for 80 administrative staff in Al Mudhaffar and Jabal Habashi districts Professional development for 40 Parent-Council members in Maqbanah and Sami' districts	100%	120	Strengthening school management skills and improving the level of coordination with the local community	√
	Conducting feedback sessions for school administrations	455	Completion of evaluation and feedback sessions for 455 school administrations in Al Mawasit and Ash Shamayatayn districts	100%	455		√

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Basic and Remedial Education Program	Training of remedial education teachers (TICC and BLN)	223	Empowering 223 teachers with remedial education skills: 103 in Al Mudhaffar and Jabal Habashi, and 120 in Maqbanah and Sami' districts	100%	223	Improving the quality of education in the first grades and reducing educational gaps among students	√
	Training of early grade teachers (1-3) on Early Reading and Mathematics across 17 districts	2807	Equipping 2807 teachers with Early Reading strategies to enhance foundational literacy	100%	2807		√
Educational Performance Development & Active Learning Program	Professional development and training for school teachers	133	- Training 30 teachers at Asma School (Salah District) on Classroom Management and Positive Discipline Training 103 teachers at Aisha School on Planning and Active Learning Strategies	100%	133	-Creating a positive, safe, and stimulating classroom environment -Promoting a student-centered approach to ensure active engagement in the learning process Implementing modern pedagogical strategies and innovative teaching methodologies	-
	Capacity building for school volunteers	150	Capacity building for 150 female volunteers in Salah District on Active Learning Methodologies	100%	150		-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Preventative Educational Support Program	Targeted Number of Students	65,869 male and female students	Targeting 65,869 male and female students	100%	65,869	<ul style="list-style-type: none"> - Improving student learning outcomes and academic performance - Equipping students with foundational Literacy and Numeracy skills - Reduction in student dropout rates. 	√
Accelerated Education Program for Dropouts and Out-of-School students	Targeted Number of Students	9,550	Targeting 7,550 students (male and female) in 2024 Targeting 2,000 students (male and female) in 2025	100%	9,550	<ul style="list-style-type: none"> - Enhancing academic achievement and improving student learning outcomes Mitigating school dropout and ensuring student retention	√

✓ Higher Education Sector (Taiz University)

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Construction and rehabilitation of Taiz University academic facilities	Number of new buildings to be constructed	3	2	67%	29,030	-Upgrading and modernizing the infrastructure and academic facilities of Taiz University	-
	Number of buildings targeted for rehabilitation and restoration	4	0	0%	26,780	- Ensuring administrative stability by centralizing the General Secretariat and University Presidency staff	-
Equipping and Furnishing Taiz University Facilities	Number of buildings and administrative departments to be equipped	9	2	22%	26,780	-Enhancing the quality of the educational process to ensure the excellence and competency of university graduates -Equipping graduates with the practical and technical skills required to meet labor market demands -Expanding university capacity to increase student enrollment	-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Providing water sources for the university	Number of existing wells targeted for deepening to increase water yield	2	2 Wells	100%	29,030	- Ensuring continuous water flow for the university - Providing safe and clean drinking water compliant with health standards for students and university staff	Deepening 2 wells
	Number of new wells to be drilled for water source enhancement	1	0	0%		- Supplying academic laboratories with distilled water for research and practical applications	-
	Number of water tanks to be equipped	5	0	0%			-
Beautify the University site	Construction of pedestrian walkways, pavements, and dedicated student seating areas	20	0	0%	29,030 in case the project has been implemented	- Creating a model environment at the university characterized by aesthetic landscaping - Enhancing environmental sustainability through green belts to provide fresh air and a healthy learning ecosystem	-
	Development of green spaces and landscaped areas	5 sites	0	0%			
Providing electrical energy sources	Number of solar energy systems to be provided	2	0	0%	29,030 in case the solar energy systems provided	-Reducing environmental pollution -Providing the electricity which is necessary for the educational process and improving its quality	-

✓ **Pillar 4: Realizing Taiz's Economic Potential**

 ✓ **Agriculture and Irrigation and Livelihoods Sector**

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Construction of dams, water weirs, and storage tanks and water ponds	Number of Dams	1	0	0%	-	- Recharging groundwater aquifers and securing water supplies for sustainable agricultural purposes - Expanding cultivated areas and increasing crop production yields - Enhancing economic stability and improving the income levels of farming households	-
	Number of Water Weirs	7	1	14%	5,000		-
	Number of Storage Tanks	10	5	50%	6,000		-
	Number of Water Ponds	1	0	0%	-		-
	Number of newly drilled and rehabilitated wells	3 New Wells + 2 Rehabilitated	1 Rehabilitated Well	20%	1,180		-
	Length of irrigation canals	15,000 Linear Meters of Irrigation Canals	13,740 Linear Meters (LM)	92%	13,000 farmers		-
Number of private Water Cistern	1000 private Water Cistern	750 private Water Cistern	75%	750 farms	-		

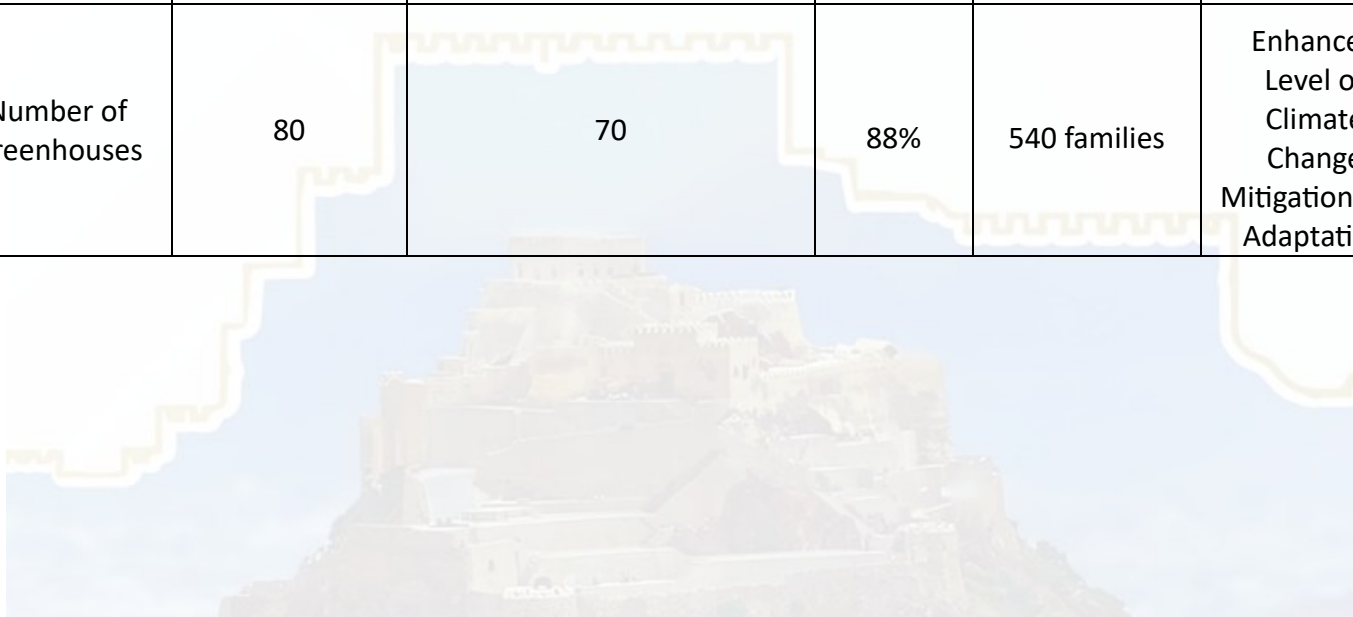
Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Improving the agricultural situation and reclaiming agricultural land	Reclaimed Agricultural Land Area (Hectares)	2,500 Hectares	78 Hectares of Reclaimed Land + 16 Hectares of Agricultural Terraces 1,037 Hectares of Protected Land 54 Hectares of Rehabilitated Rangeland	47%	13,000 Farmers	- Expansion of Cultivated Areas - Protection of Agricultural Land - Enhancing Crop Quality and Increasing Productivity - Improving Farmer Incomes and Strengthening Food Security	-
	Number of Equipment (Agriculture Office)	2 Wheel Loaders, 2 Tractors (with their tools), and 4 Pickup Trucks	-	0%	-		-
	Number of Agricultural Extension Centers	1 Center	-	0%	-		-
	Number of Agricultural Nurseries	3 Nurseries	2 Constructed Nurseries	67%	4,000 Beneficiaries		-
	Number of Irrigation Networks	873 Networks	873 Installed Irrigation Networks	100%	873 Farmers		-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Improving the agricultural situation and reclaiming agricultural land	Number of Seed Banks	5 Seed Banks	5 Seed Banks (Under Construction)	30%	16,000	- Expansion of Cultivated Areas - Protection of Agricultural Land - Enhancing Crop Quality and Increasing Productivity - Improving Farmer Incomes and Strengthening Food Security	-
	Number of Coffee Seedlings	50 Seedlings per 241 Farmers	12,050 Seedlings	100%	241		-
	Number of Agricultural Produce Centers	2 Centers	1 Agricultural Produce Center	50%	2,405,895		-
	Number of Food Industry Centers	3 Centers	3 Centers (Under Construction in Al-Mawasit, Al-Silw, and Al-Ma'afer)	30%	352,571		-
	Number of Dairy Processing Units	1 Dairy Unit	1 Dairy Processing Unit	100%	201		-
	Distribution of Miscellaneous Seedlings	25,000 Agricultural Seedlings	23,886 Miscellaneous Agricultural Seedlings	96%	700		-
	Number of Veterinary Clinics	3 Clinics	1 Established Veterinary Clinic in Ash-Shamaytayn	33%	15,000 Households		-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
	Number of Beekeeping Training Centers	1 Center	1 Established Beekeeping Center	100%	All beekeepers in the governorate		-
Strengthening Livelihoods in the Agricultural and Livestock Sectors	Number of Veterinary Vaccines	440,000 heads	436,406 Vaccinated Livestock Heads	99%	87,281 Households	Enhanced Disease Control, Reduced Outbreak Spreads, and Increased Livestock Production	-
	Number of Households Targeted by Empowerment and Livelihood Support Projects for Rural Women	3,000 families 15,000 farmers 3,712 women	-10,396 Livestock Heads Distributed to Households - 12,012 Farmers (Provided with Multi-sectoral Support & Agricultural Extension) - 4,301 Female Farmers (Provided with Multi-sectoral Support & Agricultural Extension) - 560 Vegetable Farmers Supported (Agricultural Seeds + Tools) - 1,900 Farmers Supported with Vegetable Seeds	100%	2,599 Households 14,472 Farmers 4,301 Women	Improved Livelihoods and Creation of Job Opportunities	-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Strengthening Livelihoods in the Agricultural and Livestock Sectors	Number of Farmer Field Schools	69 schools	69 Farmer Field Schools Conducted	100%	1,500 Beneficiaries	Improved Livelihoods	-
	Number of back bags	400	400 back bag Distributed	100%	400 Beneficiaries	Improved Control of Pests Affecting Agricultural Crops	-
	Number of Home Gardens	2746	2,746 Home Gardens (Supplied with Seeds + Fertilizers)	100%	2,746 Beneficiaries	Increased Plant Production and Improved Livelihoods	-
	Concentrated Animal Feed	2000	810 Molasses Containers Distributed to 250 Beneficiaries	41%	250 Beneficiaries	Increased Livestock Production	-
	Number of Distributed Beehives	14000	- 3,780 Beehives Distributed: - 2,700 Beehives: Distributed at a rate of 5 hives per beneficiary. - 1,080 Beehives: Distributed at a rate of 10 hives per beneficiary.	27%	648	Improved Livelihoods and Increased Income	-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Strengthening Livelihoods in the Agricultural and Livestock Sectors	Number of Farmers Targeted for Training	10000	Training of 10 Beekeepers. 400 Trainees in Poultry Husbandry/Rearing. 6,186 Trainees in Animal Nutrition. 4,195 Trainees in Economic Empowerment and Livelihood Improvement.	108%	10,791 beneficiaries	Improved Livelihoods and Creation of Job Opportunities	-
	Number of Greenhouses	80	70	88%	540 families	Enhanced Level of Climate Change Mitigation and Adaptation	-



✓ Fisheries Sector

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Construction and Rehabilitation of Fish Landing Centers	Number of Model Fish Landing Centers (Newly Established)	6 Fish Landing Centers	Number of Model Fish Landing Centers Currently Under Construction: 1 Center	17%	7,000 Fishermen	Increased Fisheries Productivity	-
	Number of Rehabilitated and Equipped Fish Landing Centers	4 Fish Landing Centers	-	0%	5,000 Fishermen upon the completion and equipping of landing centers.	Job Creation	-
	Number of Rehabilitated Fish Landing Yards	4 Fish Landing Yards	-	0%	2,000 Fishermen upon the restoration of landing yards.	Improving the socio-economic status and financial stability of fishermen.	-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Maritime Surveillance	Number of Patrol Boats	Number of Patrol Boats: 15 Boats	-	0%	All categories working in the fish sector	-	-
	Database Establishment	Establishment of Centralized Database: 1 Database System	-	0%		-	-
Livelihood Support Projects for Fishermen	Total Number of Beneficiary Fishermen	Provision of Outboard Engines, Boats, and Fishing Gear: 3,000 Fishermen Total Beneficiaries Supported: 3,000 Individuals	Beneficiary Fishermen Supported: 1,239 Fishermen	41%	1239	<ul style="list-style-type: none"> - Improving the living conditions of families - Providing new job opportunities - Providing a stable and continuous source of income 	-
	Total Number of Beneficiary Women	Women's Economic Empowerment: 1,000 Beneficiary Women Targeted Skill Development: Fish Preservation & Processing: Training on Fish Canning and Drying techniques. Artisanal Craftsmanship: Production of ornaments, accessories, and handicrafts from marine-sourced materials (shells, etc.).	Women's Economic Empowerment: 493 Women	49%	493		-

Programs	Indicators	Baseline Target	Outputs/ Achievements	Execution Rate	Beneficiaries	Outcomes	Interventions outside the plan
Livelihood Support Projects for Fishermen	Number of Supported Fish Supply Chains	Provision of Fish Supply Chain Grants: 550 Grants	Supply Chain Grants Awarded: 350 Grants	64%	200 fishermen	- Improving the living conditions of families - Providing new job opportunities	-
	Number of Operational Ice Factories	Establishment of Ice Plants: 2 Factories Production Capacity: 50 Tons per Day (25 Tons each).	-	0%	All categories working in the fish sector	- Providing a stable and continuous source of income	-



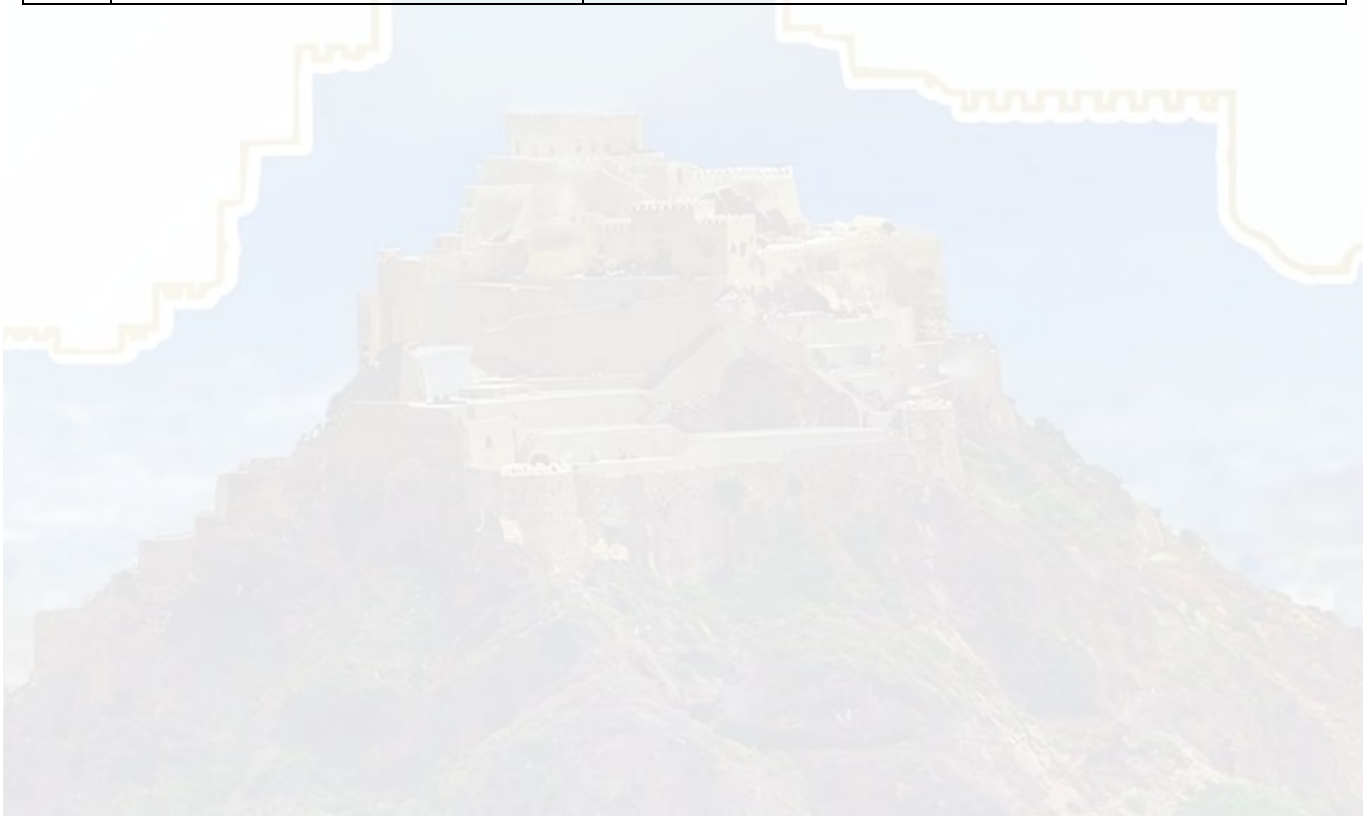
Challenges Encountered in the Implementation of the 2024-2025 Plan and Recommendations

The implementation of the Economic and Social Development Plan 2024-2025 for Taiz Governorate—in partnership with OCHA, UNDP, and UNICEF—represented a strategic turning point in the collaboration between the Local Authority and United Nations agencies. This specifically aiming to establish a pioneering model within the level of one liberated governorate to facilitate the transition from emergency interventions to sustainable development interventions through an area-based approach. However, based on the evaluation of the 2024–2025 interventions, the transition from emergency to sustainable development interventions has not yet reached the anticipated levels. The following table outlines the key challenges encountered during this transitional phase, alongside proposed solutions and recommendations from the perspective of the Local Authority.

No.	Challenges	Recommendations
1	Weak coordination of humanitarian and development interventions between the Planning Office and international partners.	Enforce strict adherence to the Electronic Portal for all humanitarian and development interventions. www.portal.mopic-taiz.com
2	Funding Constraints	<ol style="list-style-type: none"> 1. Access to new donors and establishing mutually beneficial strategic partnerships. 2. Strengthening the partnership with the Local Economic Council and fostering an investment-friendly environment. 3. Prioritizing sustainable development projects with high economic potential. 4. Focusing on investment programs within key strategic sectors. 5. Enhancing collaboration with Civil Society Organizations (CSOs) and increasing their self-funded contributions.

No.	Challenges	Recommendations
3	Weak joint monitoring and mutual accountability regarding the Development Plan commitments.	<ol style="list-style-type: none"> 1- Enhancing coordination with the Ministry of planning and other relevant ministries by adopting the plan's projects as a priority. 2- Enhancing coordination with UN agencies and ensuring the integration of the plan's projects into their interventions.
4	Weak monitoring, evaluation, and impact assessment of interventions.	<ol style="list-style-type: none"> 1. Activate a comprehensive framework for joint monitoring and mutual accountability to ensure all parties adhere to agreed-upon commitments 2- Building the capacity of relevant government offices in Monitoring, Evaluation, and Impact Assessment. 3- Enhancing the role of community-based monitoring, specifically empowering and building the capacity of youth.
5	Inadequate database and information management systems.	<ol style="list-style-type: none"> 1. Enhancing the efficiency and effectiveness of the Central Statistical Organization (CSO) branch in conducting priority surveys and statistical activities. 2. Strengthening the capacity of Information Centers at both the Governorate headquarters and district levels. 3. Improving the performance of the General Administration for Research and Studies in executing priority research and studies.
6	Centralized management of partner interventions within the governorate.	Expanding the mandates and authorities of local government offices relevant to the implementation of the Development Plan.
7	Limited strategic alignment of OCHA with the Development Plan, due to its focus on emergency-only response.	Implementing the plan's emergency interventions with an emphasis on emergency interventions that incorporates sustainable and developmental dimensions.

No.	Challenges	Recommendations
8	A fragmented assessment approach by the main and sub-clusters, remaining limited to immediate relief requirements while neglecting the strategic transition toward sustainable development	Restructuring the Cluster System by localizing leadership and delegating management to local organizations, in partnership with the Offices of Planning, Social Affairs, and relevant government offices.
9	Limited donor commitment to transitioning toward sustainable developmental interventions, particularly in critical infrastructure such as energy, wells drilling, and road construction.....etc	Initiating high-level dialogues with donors to secure strategic funding allocations for 2026, prioritizing key development projects in the Energy, WASH, and Health sectors, in collaboration with the Private Sector.
10	The poor quality of project studies submitted by government offices and the unavailability of some of them	Establish a specialized technical office to conduct the necessary studies in all sectors in accordance with donor requirements



Detailed Matrix of Implemented and Under-Implementation Projects for the Economic and Social Development Plan 2024-2025

www.mopic-taiz.com/implemented_projects_2024-2025

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